

THREE YEARS REVIEW OF RECAPITALIZATION AND DEVELOPMENT PROGRAMME

HOSTED BY

FREE STATE PROVINCE

21 September 2013



rural development
& land reform

Department:
Rural Development and Land Reform
REPUBLIC OF SOUTH AFRICA

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STRUCTURE OF THE PRESENTATION

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HISTORY OF RECAPITALISATION AND DEVELOPMENT PROGRAM



PROGRAMME: RECAPITALIZATION AND DEVELOPMENT

- In 2009, the Department undertook an evaluation of the implementation of the Land Reform Programme since its inception.
- It identified that most land reform projects were not successful and thus in distress, or had failed, due to a lack of adequate and appropriate post-settlement support.
- Further to this, most land acquired through the various sub-programmes such as the Land and Agricultural Development Programme, were on the verge of being auctioned, or had been sold due the collapse of the project(s), resulting in a reversal of the objectives of land reform.
- It was against this background that in the same year 2009, the Department took the conscious decision to conceptualise and implement the Recapitalisation and Development Programme (RADP), as an all-encompassing and concerted effort to ensure productivity and food security.
- The department under took several consultation with all stakeholders to align the implementation of the program with the policy to enforce compliance.
- The RADP evaluation was structured in four levels areas wherein two National and nine provincial Consultations were held by RADP team in the build-up to the National Ministers Consultation with all stakeholders.
- Currently the program is also under review by Department of Monitoring and Evaluation from Presidency through the University of Pretoria.

RAD STAKEHOLDERS CONSULTATIONS

STAKEHOLDERS CONSULTED	DATES
National consultations with Strategic Partners and Mentors	09-05-12,
Consultation with farmers across the country (Provincial Evaluations)	16- May and 04 June 2012,
National Consultation with implementers (Both DRDLR officials & Provincial Department of Agriculture (Extension Services)	23 July 2012
Recapitalization and Development Review by the Minister	17 August 2012,
Technical task team workshop on the RADP RRADP Policy Development and Implementation chaired by Director General Department of Rural Development and Land Reform.	24-25 August 2012

OBJECTIVES OF RADP VALUATION REPORT 2009 -2012

BEFORE



DURING



AFTER



PROGRAMME: RECAPITALIZATION AND DEVELOPMENT

Three years post implementation, the purpose of the review is to reflect on the following with regards to the RADP program:

- The impact of the RADP Program on the mandate of the government
- The alignment of the RADP to other national government priorities
- The impact of these policies on these policies on the farmers and government
- Challenges and recommendations as defined by different reports compiled
- Following the consultation and reviews done on the program
- The linkage of the RADP policy and state land lease and disposal policy
- The new position of the department on the RADP program
- Lessons learnt
- To highlight the way forward on the program

2009 MANIFESTO TO COMMITMENTS

- Improve planning and coordination capacity throughout government
- Improved infrastructure: roads, IT services, roads and railways, energy, water connections and public toilets; schools and health
- Tenure Reform
- Improve Policy that addresses unemployment; poverty reduction and inequality
- Scaling up Land Reform delivery
- Creating stronger links between land and agrarian reform
- Creating decent work
- Skills development
- Youth development
- Food security
- Cooperative and small enterprises development

ALIGNMENT WITH NATIONAL DEVELOPMENT PLAN AND MEDIUM TERM STRATEGIC FRAMEWORK

The RADP is closely aligned with Chapter 6 of the NDP and will provide an enabling mechanism for a revised land reform model based on the following principles:

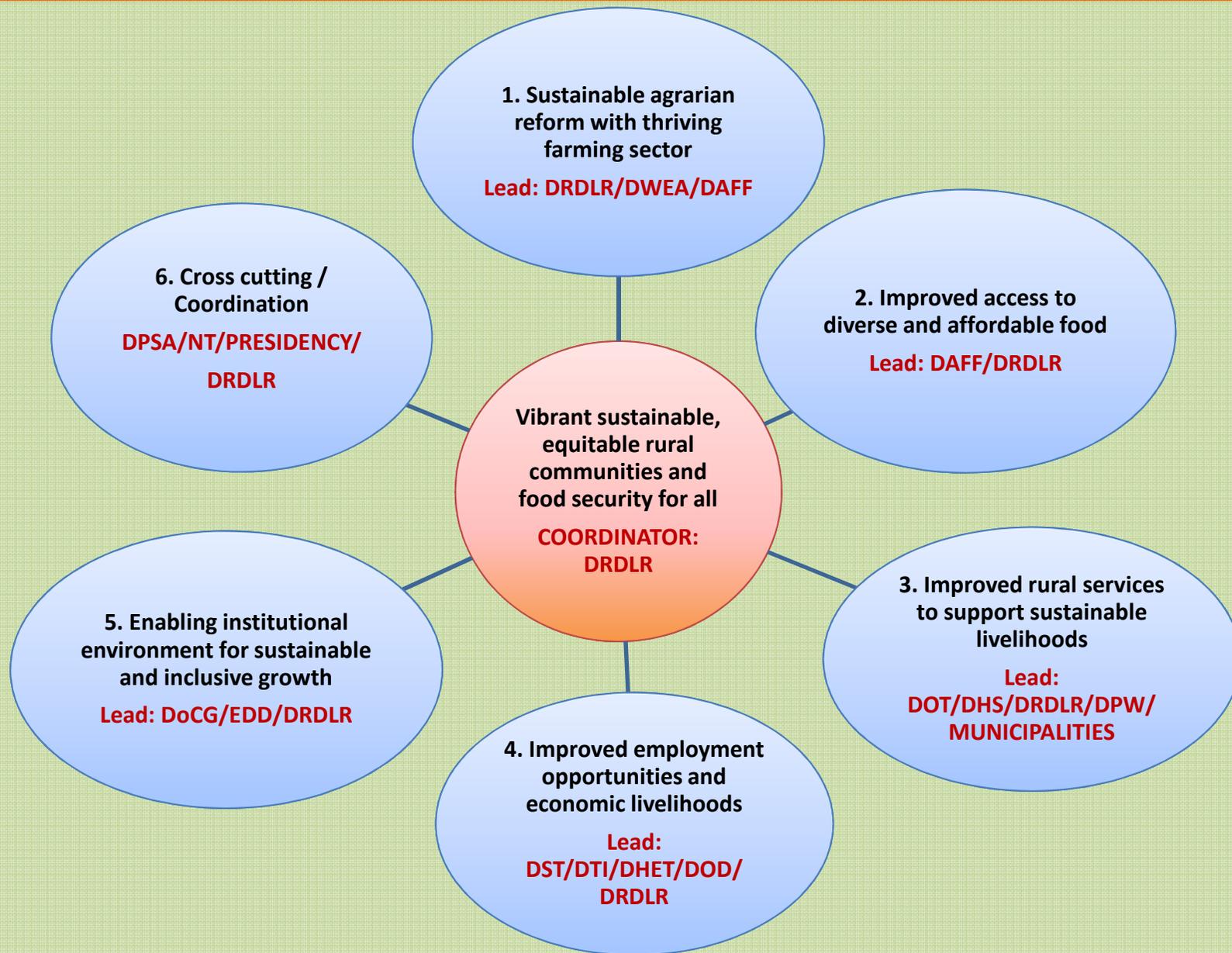
1. Rapid transfer of agricultural land to Blacks without distorting the land market or business confidence;
2. Sustainable production based on capacity building prior to transfer through incubators, mentorships and other accelerated forms of training;
3. Development of sound institutional arrangements to monitor markets against corruption and speculation;
4. Alignment of transfer targets with fiscal realities; and
5. Enhanced opportunities for commercial farmers and organised industry to contribute through mentorship, training, commodity chain integration and preferential procurement.

Apart from the principles of the NDP, it was suggested that information is included here regarding the detail in terms of what the NDP is proposing at provincial level in terms of the committees that must be set up. Agreed that this should be included? Who can provide this information if it must be included?

The first cycle (2014 -2019 MTSF) of the implementation of the NDP for the rural sector will focus primarily on 7 imperatives that are a core foundation for an inclusive and integrated rural economy. These are as follows:

1. Improved land administration and spatial planning for integrated development with a bias towards rural areas;
2. Up-scaled rural development as a result of coordinated and integrated planning, resource allocation and implementation by all stakeholders;
3. Sustainable land reform (agrarian transformation);
4. Improved food security;
5. Smallholder farmer development and support (technical, financial, infrastructure) for agrarian transformation;
6. Increased access to quality basic infrastructure and services, particularly in education, healthcare and public transport in rural areas;
7. Growth of sustainable rural enterprises and industries characterised by strong rural-urban linkages, increased investment in agro-processing, trade development and access to markets and financial services resulting in rural job creation.

OUTCOME 7: DIAGRAMMATIC REPRESENTATION



OUTCOME 7: VALUE CHAIN

Vibrant sustainable and equitable rural communities and food security for all	OUTPUTS	DRIVERS	SUB-OUTPUTS	ACTIVES	RESPONSIBILITIES	RESULT CHAIN
	Sustainable agrarian reform, with a thriving small and large farming sector	Farming	Land / Water /Markets/ Labour/ Inputs/Capital	e.g. Identify, acquire, warehouse, select, lease, support and secure land /allocate water resources , surveying, registrations and planning	DRDLR DWEA DAFF PROVINCES MUNICIPALITIES	<ul style="list-style-type: none"> •Target •Baseline •Indicator •Feedback/ M&E
	Improved access to diverse and affordable food	Food Security	Agro-processing / Increased productivity/access to nutritious food/ Markets/Land/Labour/Capital/ Inputs	e.g. Establish agri-parks, food banks, nutritious food, improved access to markets, irrigation schemes	DAFF DRDLR PROVINCES MUNICIPALITIES	
	Improved rural services to support sustainable livelihoods	Infrastructure and Services	Agro-logistics and Economic Infrastructure/ ICT/ Social Infrastructure/ Innovation/ Service Delivery Model/Land, Labour /Capital	Roads, Rail, Bridges, ECDs, libraries, e-RAPs, Energy, VVAs, Youth Hubs, Housing, water, sanitation, Implement innovative service delivery model, revitalization of rural towns	DOT DRDLR DOE DHS DWEA DPW MUNICIPALITIES	
	Improved employment opportunities and economic livelihoods	Jobs and Skills	Enterprise development/ job creation/village industries/ Training/Capital	Establish village agro-industries/Implement NARYSEC /EPWP/ CWP	DST DTI DHET DRDLR PROVINCES MUNICIPALITIES	
	Enabling institutional environment for sustainable and improved growth	Good Governance	Institutions/ Capacitated Institutions/ Credit institutions/ Socio-political institutions/Land/Labour/ Capital	Establishment of institutions (e.g. council of stakeholders, institutional capacity building (mentoring)	DoCG EDD DRDLR PROVINCES MUNICIPALITIES COS	
	Cross cutting/				Policy, legislation, regulations and resources. Access norms	

CRDP APPROACH TO IMPLEMENT THE MANDATE

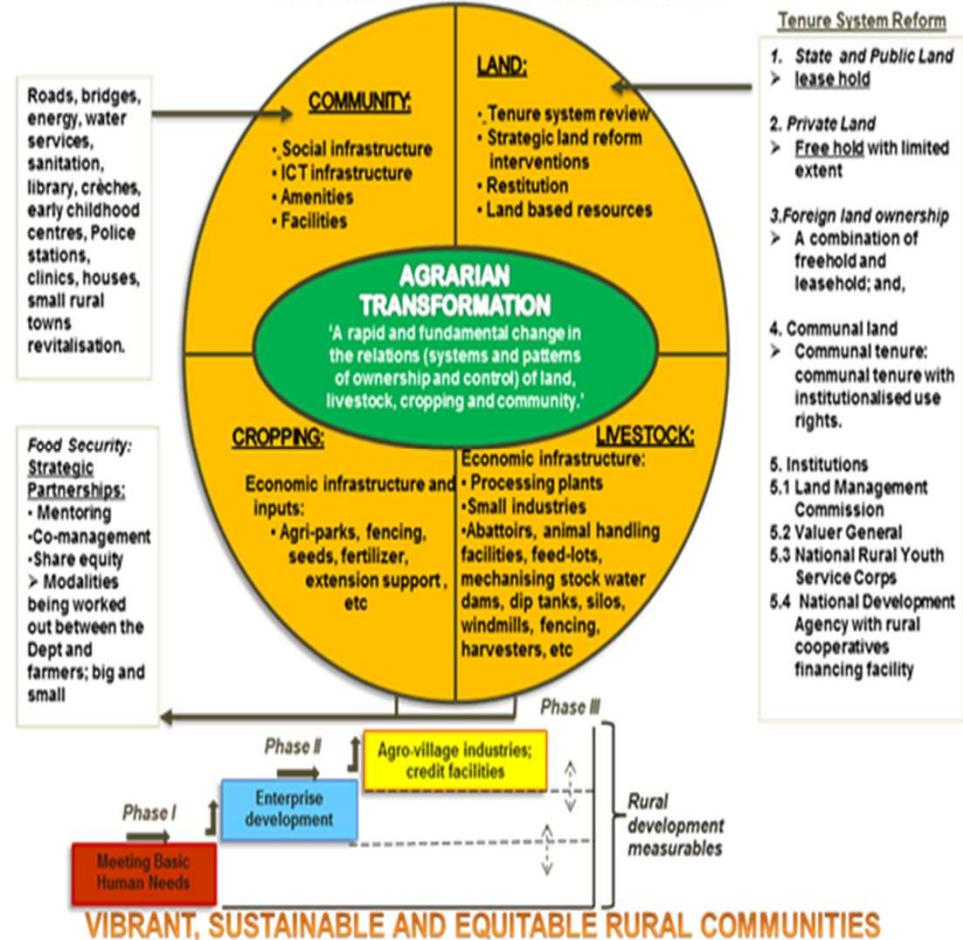
❑ The Comprehensive Rural Development Plan (CRDP), adopted in 2009, serves as the overarching policy and strategy for the Department of Rural Development and Land Reform

❑ The CRDP is a three-pronged strategy which includes agrarian transformation, integrated and strategically planned rural development and land reform. The ultimate goal is social cohesion and inclusive development of rural landscape and economies

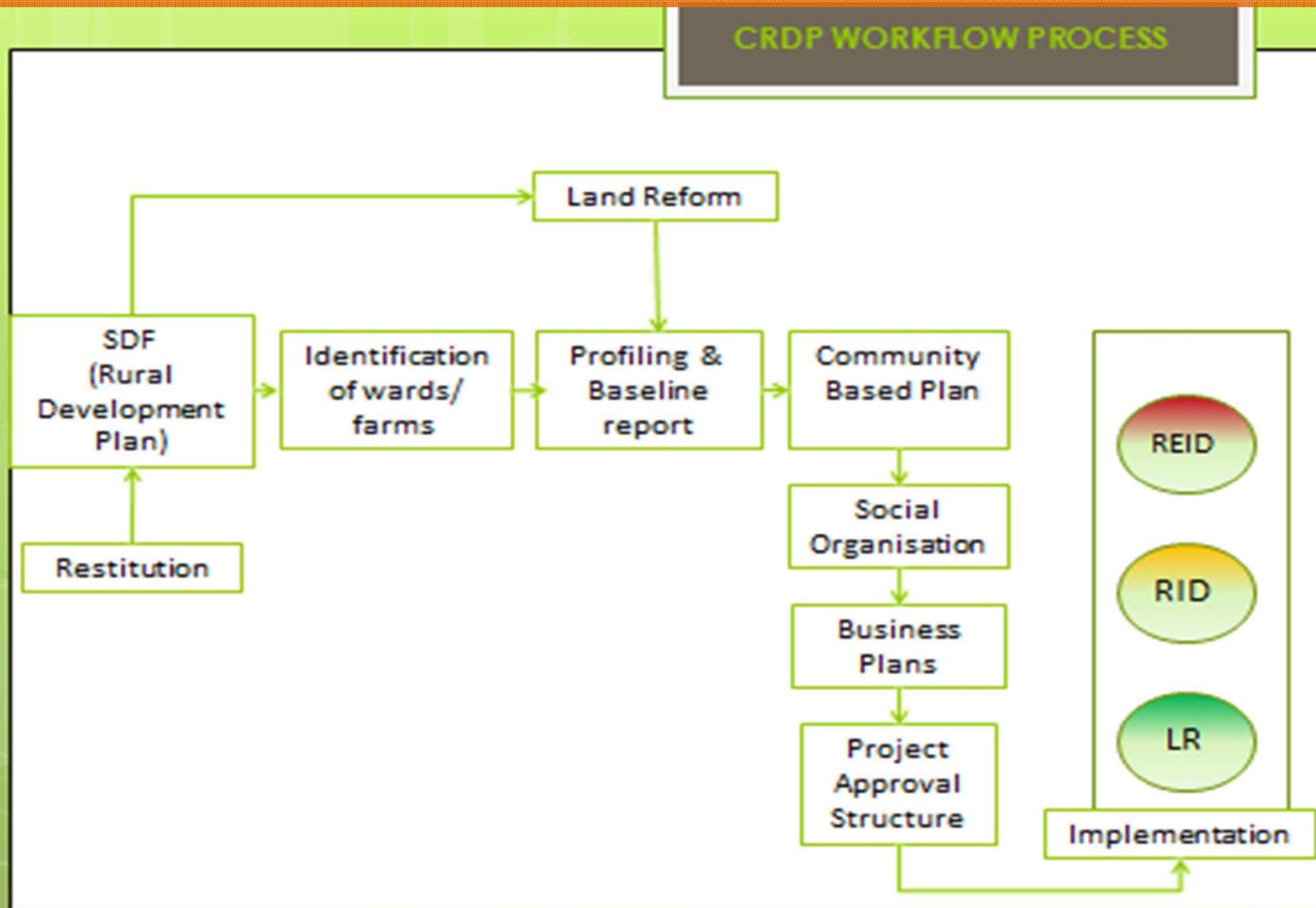
❑ The CRDP outlines three phases or programmes to achieve outcome:

- ❑ Phase 1: Meeting basic human needs
- ❑ Phase 2: Enterprise Development
- ❑ Phase 3: Light agro-industries maintained by rural markets and credit facilities

Figure 1: RURAL ECONOMY TRANSFORMATION: AGRARIAN TRANSFORMATION SYSTEM



CRDP INTERGRATE WORKFLOW PROCESS



LAND REFORM MANDATE (PROGRAM 5)

The strategic objectives of land reform are:

- All land reform farms should be 100 % productive by the year 2015/16;
- To rekindle the class of black commercial farmers which was destroyed by the Natives Land Act of 1913 and
- That the rural-urban population flow is significantly reduced

LAND REFORM PERFORMANCE TO DATE

- ❑ Between 1994 and the end of March this year, 4860 farms have been transferred to black people and communities, through the Redistribution Programme only – more than 4 million hectares.
- ❑ Almost a quarter of a million people have benefitted through land reform, of this over 50 000 women, 32000 youth, and 674 persons with disability benefitted.
- ❑ In terms of the development aspect of land reform, 1351 farms are been recapitalised to date
- ❑ Over 7 400 jobs were created since inception of recapitalisation and development programme.
- ❑ The total investment by the State, since the inception of the RECAP program is R2.14 billion.
- ❑ These investment support emerging farmers with comprehensive support through infrastructure development, acquisition of mechanisation, entrepreneurial support, production inputs, markets access and integrating into the value chain over a five year period. All this interventions are made possible through partnerships with commercial farmers.
- ❑ As at December 2012 the net income from these recapped farms was a cumulative R126m.

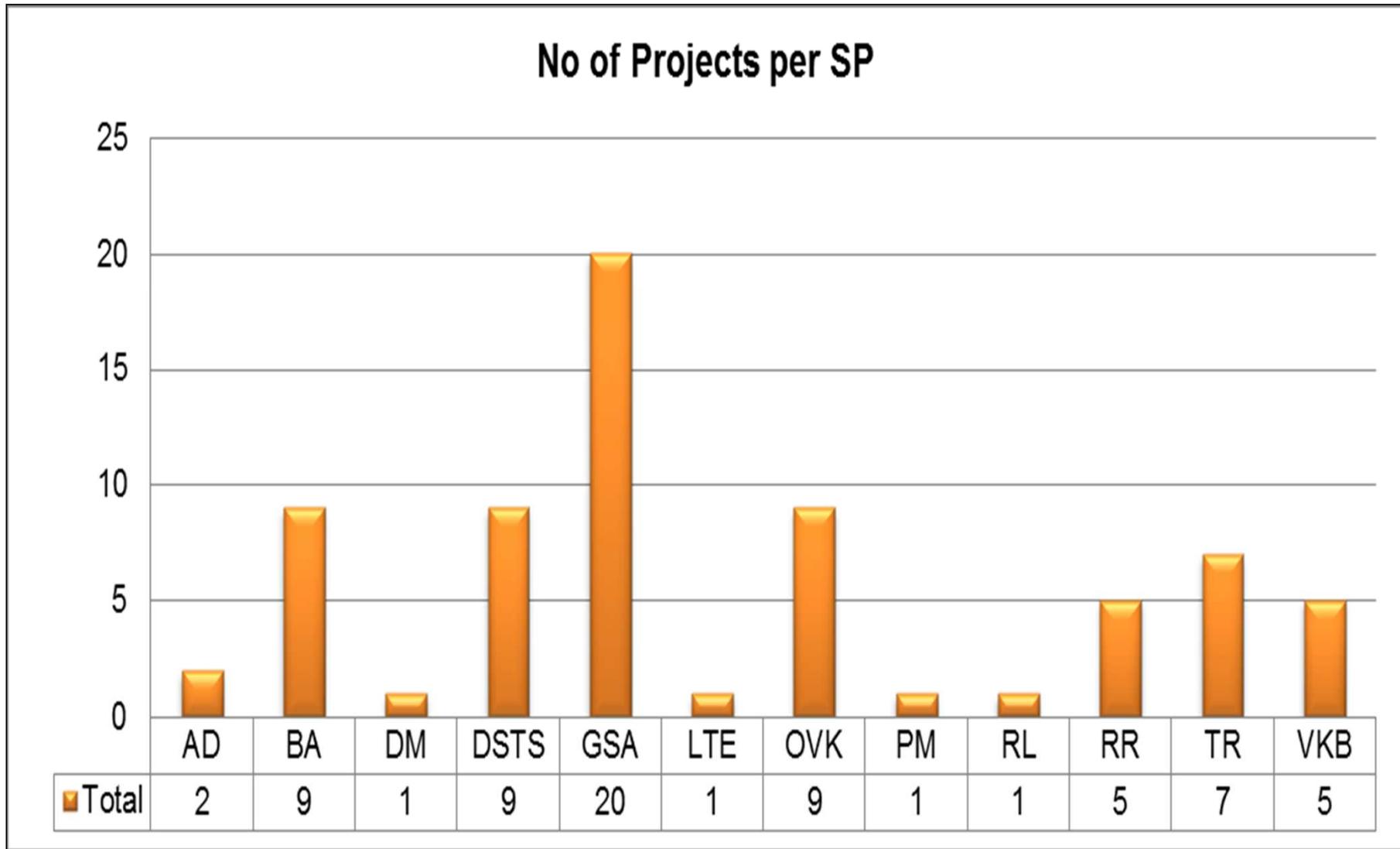
RADP: THREE YEAR MID TERM PERFORMANCE REVIEW

FREE STATE

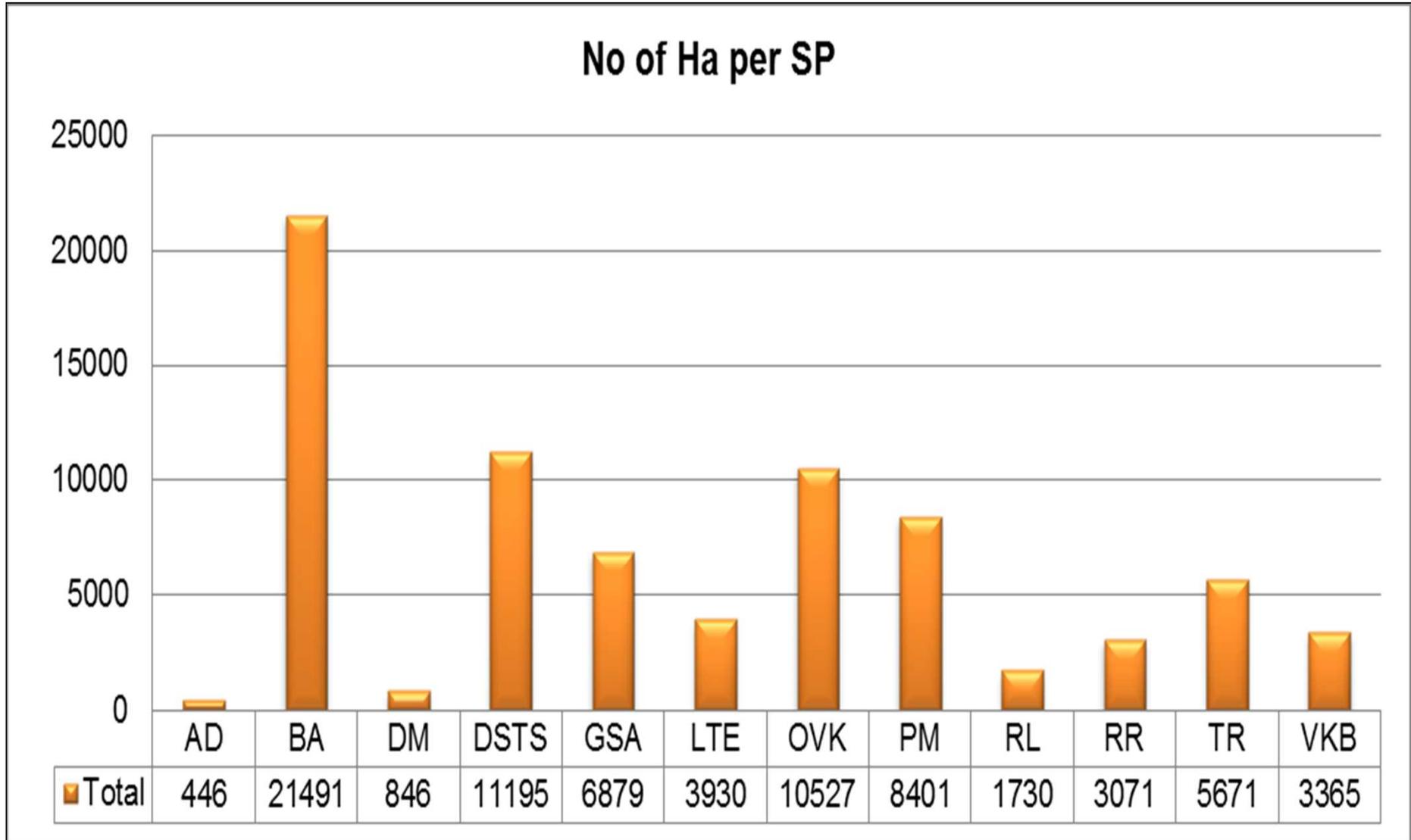
FREE STATE CONTRIBUTION TO THE MANDATE OF THE DEPARTMENT

- ❑ A total number of 371 023.7043 hectares have been acquired through land reform programme and 77 000 hectares have been put under production.
- ❑ To date a total number of 70 project are supported,
- ❑ 12 strategic partnerships were established with commercial farmers,
- ❑ The total number of 5945 cattle and 9546 sheep have been produced under Red meat value chain.
- ❑ The total of 2074 ha was put under crop production.
- ❑ The total numbers of 1375 jobs were created.
- ❑ The province is producing just over 1.5 million chickens per annum.
- ❑ By the end of the March 2013, the total budget spent by the province on RADP was **R129 Million**

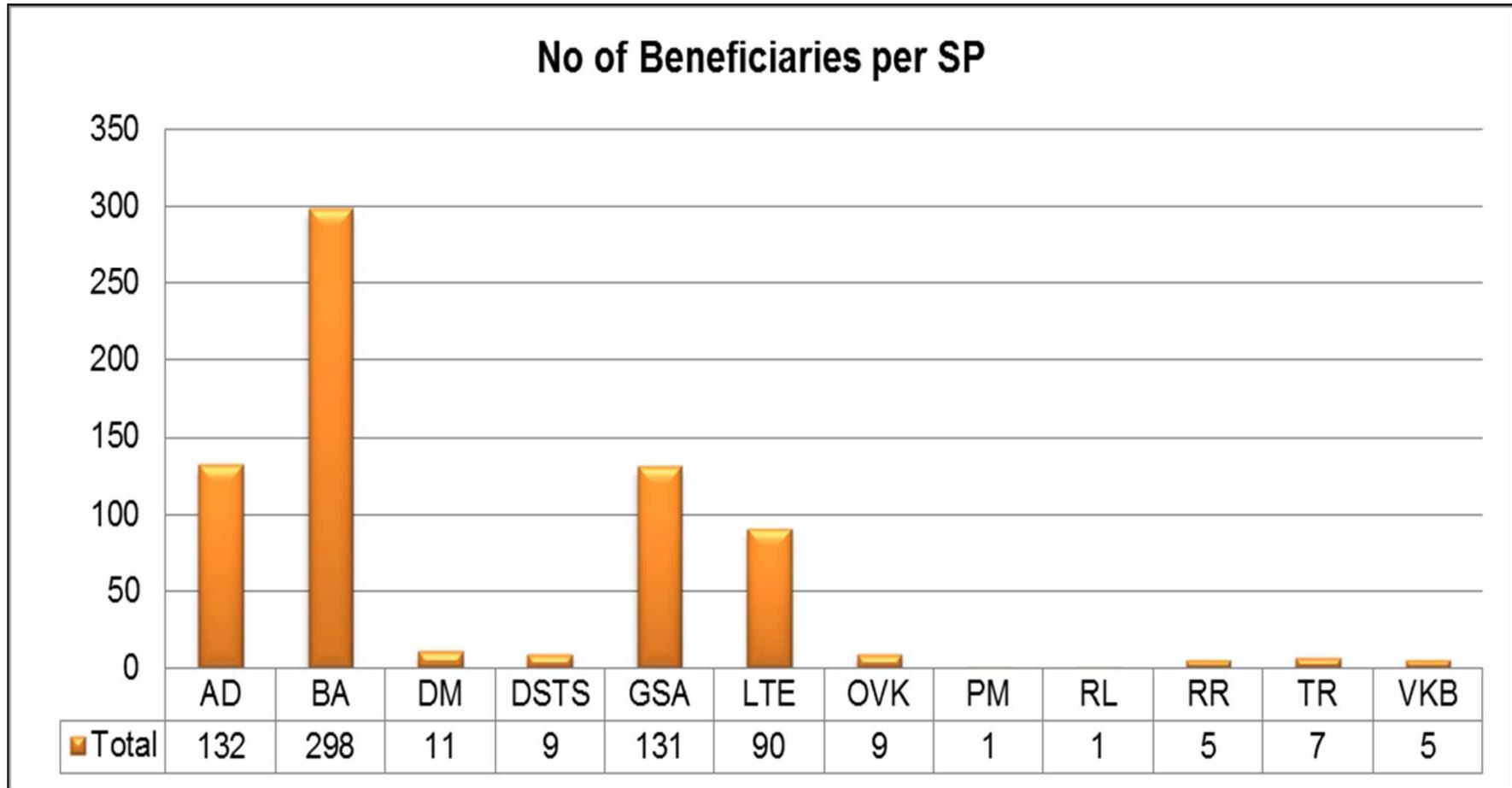
PROJECT DISTRIBUTION PER PARTNERSHIP



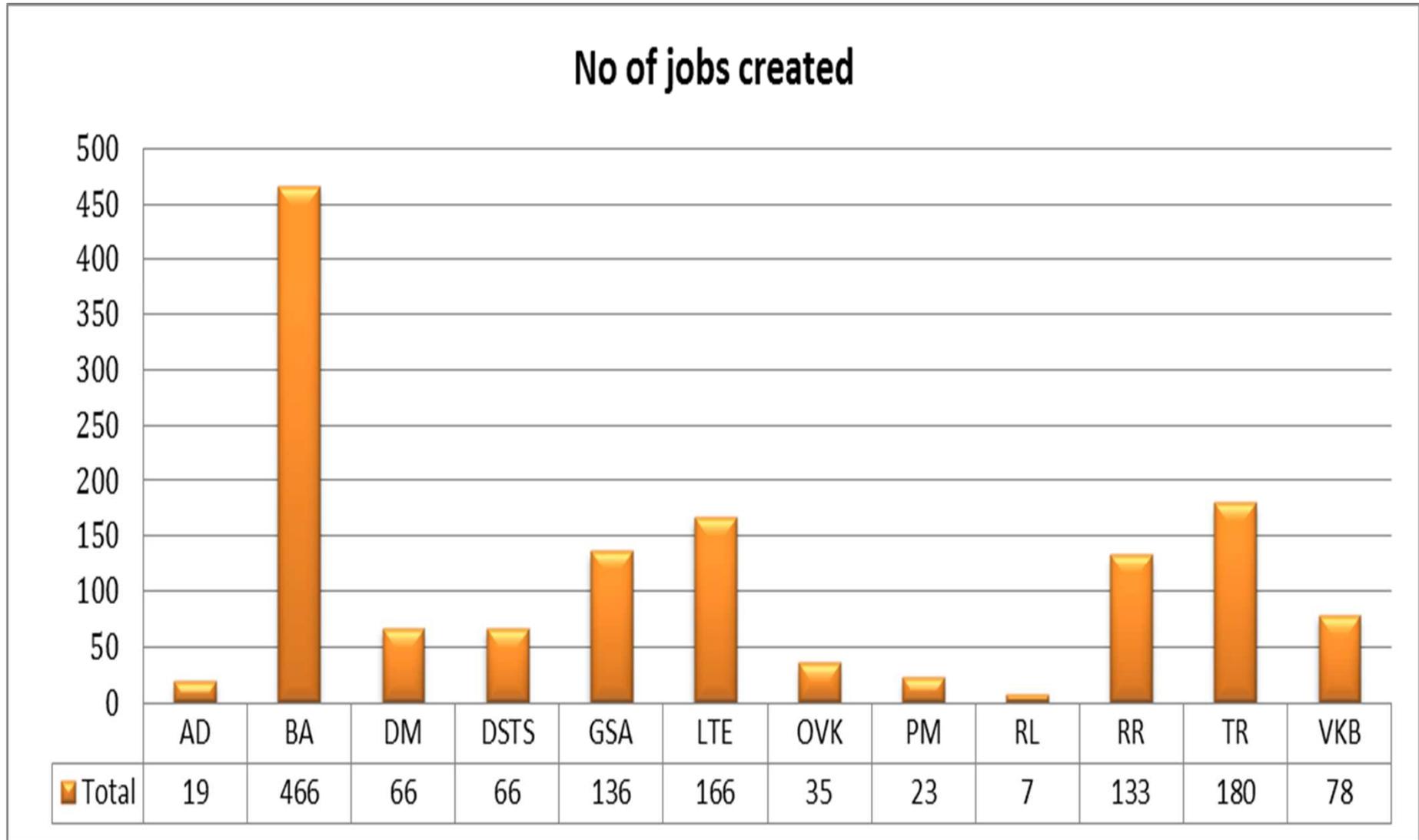
PROJECT HECTORS DISTRIBUTION PER PARTNERSHIP



PROJECT BENEFICIARIES DISTRIBUTION PER PARTNERSHIP



PROJECT JOB DISTRIBUTION PER PARTNERSHIP



SUMMARY OF COMMODITIES

The Strategic Thrust of the Free State province is guided by the Spatial Development Framework, the District Competitive advantage, Free State Agric Sector Plan and the Provincial Growth and Development Programme. Consequently the following commodities were conceptualised with various stakeholders and clustered according to their competitive advantages:

- 1. Red Meat Production (Cattle and sheep farming)**
- 2. Crops (Wheat and Maize farming)**
- 3. Poultry (Broilers and layers)**

VUKANI RED MEAT MODEL

❑ **Extent of Land:** To date 43 farms which covers 40 000 hectares are supported under this model. These farms are spread within the 5 Districts within the Free State Province.

❑ **Production:** This was the first Strategic Partnership established within RADP with Bloemfontein abattoir and piloted in the Free State with the aim of a roll out across the country. These involved eleven (11) land reform farms covering 21 491 hectares located across the different land reform programmes namely, Restitution, LRAD and PLAS. Before the RADP, all these farms collectively were in possession of 2 735 cattle and 2 402 sheep. Currently the production levels increased to 5 985 cattle and to 9 546 sheep respectfully.

❑ **Commercialization:** Many of these farms under review are stocked up to their optimum carrying capacities. Weaner rate of these farms on average is between 80-90% while on the sheep many have exceeded 150% production rates. These farms supply many local feedlots and abattoirs within the respective regions.

VUKANI RED MEAT MODEL

- ❑ **Red Meat Value Chain:** These farms are linked to Bloemfontein Abattoir through a 30% equity partnership and off take/suppliers agreement.
- ❑ **Financials:** To date, the partnership has been funded with a total amount of R50 million which was utilised for production inputs, infrastructure development and acquisition of mechanisation
- ❑ **Job creation:** This commodity as a result of this intervention has seen the creation of 245 permanent jobs and 1103 temporary jobs

CROP PRODUCTION

❑ **Extent of Land:** To date under this commodity, there are 20 farms involved and are all crop producers . The total extent of land involved is just over 6 879 hectares. The farms are spread within the 3 Districts within the Free State Province namely, Thabo Mofutsanyane, Lejweleputswa and Mangaung.

❑ **Production:** Before the RADP, only 957 ha could be planted. After the RADP intervention since 2009, production levels rose to 2074 ha of crop planted.

❑ **Commercialization:** Many of these farms since the RADP managed to make a yield albeit not very high due to the drought that struck the Free State Province in some parts over the last two years. To date the total yield achieved is 1 651 tons of maize and wheat. The produce was sold through off-take agreements with local cooperatives.

❑ **Job creation:** This commodity as a result of this intervention has seen the creation of 52 permanent jobs and 182 temporary jobs.

POULTRY PRODUCTION

- ❑ **Extent of Land:** Only 2 farms under this commodity are involved. The total extent of land involved is 4 377 hectares. The 3 farms are located within two Districts within the Free State Province namely Lejweleputswa and Fezile Dabi Districts. Only one of the 3 projects though is productive, the other 2 are still in the inception stage.
- ❑ **Production:** Under this commodity, 220 000 broilers are produced per 6 week cycle. A total of just over 1.5 million broilers per annum are being produced under this commodity.
- ❑ **Commercialization:** An off-take agreement with a local abattoir CC Chickens has been concluded. The farm involved contributes 20% of the total throughput of the abattoir in question.
- ❑ **Job creation:** This commodity as a result of this intervention has seen the creation of 140 permanent jobs and 78 temporary jobs.

FREE STATE: Highlight Report

Good Performing Projects 2009-10

Picture

- **The Free State Red Meat Pilot**, commonly known as “VUKANI”, was launched in November 2010 and has shown very positive results over an extend period of time. 11 projects were introduced into the Red Meat Value Chain Project.
- **Phase 1** of the value chain has been successfully completed as it dealt with infrastructure development in order to make these farms farmable or *boerbaar* the. To date 9 of these farms have reached 85% production levels. 2 were excluded in the process due to social dynamics.
- **Phase 2 and 3** of the chain involved the acquisition of a feedlot and the Bloemfontein Abattoir. The abattoir was acquired on the 10 December 2010. A backgrounding farm has also been acquired.
- The Office is currently in the process of finalising the utilisation of feedlot in Thaba Patchoa which was built by the Mantsopa Local Municipality as part of their LED programme. for the benefit of the local farmers..
- To date 7 out of the 9 farms finally selected for integration into the Red Meat Value Chain in the Bloemfontein Region have achieved their stringent recapitalization goals, representing a 78% success rate, after 30 months. More than 24 000 Ha are involved.
- The majority of the farms under the RADP in the FS are cattle farmers and will be linked to both the feedlot and abattoir through a participation agreement . Phase 3 which is the establishment of the backgrounding farm and feedlot and integrating the farmers as equity participants into the various operating entities is currently underway and should be completed within the next six months.
- To date 351 temporary jobs and 65 permanent jobs have been created in the Vukani project.



FREE STATE: Highlight Report

Good Performing Projects 2009-10

Picture

- **Bethany farm** is a restitution case and is owned by the Bethany CPA (Communal Property Association). The farm is located within the Xhariep District and falls under the Kopanong local municipality. The total number of claimants involved are 200HH. The farm is 5333 Hectares in extent. Through the Recapitalisation programme and the Farmer Development initiative, the CPA was assisted to maximise the production potential of the farm through various enterprises such as livestock and vegetation. The farm is comprised of 5333 ha grazing. The main activity is Sheep farming – Dohne Merino. Before the RADP the farmers owned only 648 SSU. To date they have a total of 1159 SSU. The total investment made on the farm in terms of RADP is R9 700 000.00
- **Kromspruit farm** is one of such farms and the DRDLR has since allocated it to Mr Isaac Lebusia as the new beneficiary. The farm is located within the Mangaung District and falls under the Mangaung local municipality. Through the RADP, the farmer was assisted to maximise the production potential of the farm through livestock production. The farm is comprised of 1731 ha of grazing. The main activity is Beef and Sheep farming. The farmer was only in possession of 9 LSU, to date Mr Lebusa owns 510 LSU's. The total investment made is R 4 571 711. The turnover of this farm thus far is R1 315 000 since the RADP in 2010. The farms weaner rate is over 80%. The total jobs created are 78
- **Mealiespruit farm** is a PLAS farm and has been allocated to Mr William Tlhapuletsa as the lessee. The farm is located within the Mangaung District and falls under the Mangaung local municipality. Through the RADP, the farmer was assisted to maximise the production potential of the farm through livestock. The farm is comprised of 1040 ha of grazing and 175 ha of arable lands. The total investment that the DRDLR made through RADP is R2 267 397. The main farming activity is beef farming –Bonsmara Cattle. Before RADP the farmer had 124 LSU's and after RADP he now boasts 362 LSU's. The turnover on the farm currently is R318 735. Total jobs created are 74.
- **Cecilia farm** is a PLAS farm and was since allocated to Mr Zach Tsubane as the lessee. Through the RADP, the farmer was assisted to maximise the production potential of the farm through livestock. The farm is comprised of 2,300 ha grazing. The main activity is beef farming – Bonsmara. Before the RADP 79 LSU. After RADP the farmer boasts 284 LSU. The production levels are over 80% and the turnover of this farm is R447 000. The jobs created are 55.



FREE STATE: Highlight Report

Good Performing Projects 2009-10

Picture

- **Lower Malaika farm** is a PLAS farm and is allocated to Mr John Ntulini as the Lessee. The farm is located within the Mangaung District and falls under the Mangaung Metro local municipality. Through the RADP, the farmer was assisted to maximise the production potential of the farm through livestock. The farm is comprised of 1278.81510 ha of grazing. The main activity is Beef – Bonsmara cattle . Before the RADP the farmer owned 244 LSU's after RADP the farmer now owns 386 LSU's and 386 SSU's. The farm's turnover is 251 000. The total investment that the DRDLR made through RADP is R3 946 000 The farm's production level is well over 80% production rate and jobs created are 73.
- **The Farms Rothenburg**, Avignon, Hughenon and Brakport were acquired to address land restitution imperatives in terms of act 22 of 92 for the claimant family Mokhacahne. The farm is located within the Lejweleputswa District and falls under the Nala local municipality. Through the RADP programme the farm was assisted to maximise the production potential of the farm through livestock . The farms are 1399 Ha in extent. and vegetation. The farm comprised of 800 ha grazing and 600 ha of arable land. The main farm activities are beef, sheep and crop farming . Bonsmara cattle and Mutton Merino are the main breed. Before the RADP, the farm had 0 LSU's and after the RADP, the farm boasts 148 SSU's and 153 LSU's. The total investment by the DRDLR is R3 052 000.00 and to date the total turnover is R251 643.00. The total jobs created are 50
- **Valhope farm** is a PLAS farm and has been allocated to Mr Zaf frulah Jamaludeen as the lessee. The farm is located within the Xhariep District and falls under the Kopanong local municipality. Through RADP programme , the farmer was assisted to maximise the production through livestock . The farm is comprised of 4392 ha grazing. Main activity is beef and sheep farming – bonsmara, nguni cattle and dorper merino sheep. Before the RADP, the farmer owned 400 SSU, 140 LSU and after RADP, the farmer now owns 554 LSU and 1525 SSU's. The total investment made thus far is R5 617 000. The farm's turnover is R777 572. The total jobs created is 66 thus far.



Financial Year 2010/2013 continue...:

Good Performing Projects

Picture

- Voorwaarts farm is located in Xhariep. The local municipality is Mohokare. The farm is PLAS project and is 784.3121ha in extent. The property is leased to Mr B. Jafta under the Strategic Partnership OVK. The partnerships primary goal is to advance black emerging farmers into commercial farmers. To date the total investment through RADP funds is R1 020 699.00 and 1 job was created. The income generated amounts to R120 000.00.
- Steenbokvlakte farm is located in Xhariep. The local municipality is Kopanong. The farm is PLAS project and is 856.5320ha in extent. The property is leased to Mr F. Sexaxa under the Strategic Partnership OVK. partnerships primary goal is to advance black emerging farmers into commercial farmers. The farmer had 70 cattle. To date the total investment through RADP funds is R1 315 159.00 and 1 permanent job was created. The farm is currently on production stage.
- Middelkraal farm is located in Xhariep. The local municipality is Kopanong. The farm is PLAS project, the portion that is currently under Recap is Middelkraal measuring 950ha and the property is leased to Mr Abel March under the Strategic Partnership OVK. The partnerships primary goal is to advance black emerging farmers into commercial farmers.. To date the total investment through RADP funds is R968 373.00 and 2 jobs were created. The farm is on production stage.



Financial Year 2010/2013 continue...:

Good Performing Projects

Picture

- Riet River Settlement farm is located in Xhariep. The local municipality is Letsemeng. The farm is PLAS project and is 1184.1962 ha in extent. The property is leased to Mr Keith Middleton under the Strategic Partnership OVK. The partnerships primary goal is to advance black emerging farmers into commercial farmer. The farm is mostly crop production under irrigation system. To date the total investment through RADP funds is R3 829 425.74. and 10 jobs were created through RADP funds. The generated income amounts to R1 300 000.00.
- Enon farm is located in Xhariep. The local municipality is Mohokare. The farm is PLAS and is 1068.5560ha in extent. The property is leased to Mr S. Setlaba under the Strategic Partnership OVK. The partnerships primary goal is to advance black emerging farmers into the Red Meat Value Chain through full participation from production, conversion and consumption through market linkages. To date the total investment through RADP funds is R1 154 592.00 and 1job was created. The farm is currently under production stage.
- The farm Gelukspan is a PLAS farm located in the Lejweleputswa District in the Nala Local Muinicipality. The farm is 428 ha in extent and is leased to Mr Kagiso Mahila under the mentorship of Agridelights. The farm boasts 8 chicken coops of 26 000 hens per coop which translate to 220 000 birds per cycle. Through RADP, the farm was supported with a total once-off investment of R6 500 000.00. the farmer supplies CC Chickens Abattoir under an off-take agreement and contributes 20% of the throughput rate of the subjected abattoir. In total the farm produces over 1 540 000 broilers per cycle. The farm employs 22 permanent staff and 10 seasonal workers, the majority of which are youth. Since RADP the turn-over of the farm per cycle is in the region of R3 800 000.00 depending on the mortality rate.



Financial Year 2010/2013 continue...:

Good Performing Projects

Picture

- Joubert's Park farm is a PLAS farm is located in the Lejweleputswa District Municipality and falls under Tswelopele Local Municipality. The farm was acquired for 16 farm workers trading under the name Dabula Manzi. The former owner Mr Werner Weideman became the nominated mentor. The farm comprises of 846 ha in extent, 207 ha Wheat and 23 ha Potatoes were planted. Through RADP, the Department invested R 7 587 606.01 and the income generated from the production resulted in a profit of R1 300 000.00 for the lessees. To date 66 jobs were created.
- Gelukshoek farm is located in Thabo Mofutsanyane. The local municipality is Mantsopa. The farm is PLAS project and is 184.1544ha in extent. The property is leased to Mr. Masalesa under the Strategic Partnership OVK. The partnerships primary goal is to advance black emerging farmers into commercial farmers. The farmer had 50 cattle. To date the total investment through RADP funds is R1 173 345.00. To date 11 jobs were created. Currently the farm is on production stage.
- Verzamelkop farm is located in Thabo Mofutsanyane. The local municipality is Mantsopa. The farm is PLAS project and is 898.8362ha in extent. The property is leased to Mr Deon Van Der Ross under the Strategic Partnership OVK. The partnerships primary goal is to advance black emerging farmers into commercial farmers. The farmer had 130 sheep. To date the total investment through RADP funds is R1 685 490.00, 230 sheep and implements had been purchased. To date 5 jobs were created. The income generated on the farm is R120 000.00.
- Nieuwejaarskraal farm is located in Xhariep. The local municipality is Kopanong. The farm is PLAS project and is 666.3818ha in extent. The property is leased to Mr. P. Lemmetjies under the Strategic Partnership OVK. The partnerships primary goal is to advance black emerging farmers into commercial farmers. To date the total investment through RADP funds is R1 677 795.00, and one permanent job was created. The income generated amounts to R25 000.00



Financial Year 2010/2013 continue...:

Good Performing Projects

Picture

- Voorwaarts farm is located in Xhariep. The local municipality is Mohokare. The farm is PLAS project and is 784.3121ha in extent. The property is leased to Mr B. Jafta under the Strategic Partnership OVK. The partnerships primary goal is to advance black emerging farmers into commercial farmers. To date the total investment through RADP funds is R1 020 699.00 and 1 job was created. The income generated amounts to R120 000.00.
- Steenbokvlakte farm is located in Xhariep. The local municipality is Kopanong. The farm is PLAS project and is 856.5320ha in extent. The property is leased to Mr F. Sexaxa under the Strategic Partnership OVK. partnerships primary goal is to advance black emerging farmers into commercial farmers. The farmer had 70 cattle. To date the total investment through RADP funds is R1 315 159.00 and 1 permanent job was created. The farm is currently on production stage.
- Middelkraal farm is located in Xhariep. The local municipality is Kopanong. The farm is PLAS project, the portion that is currently under Recap is Middelkraal measuring 950ha and the property is leased to Mr Abel March under the Strategic Partnership OVK. The partnerships primary goal is to advance black emerging farmers into commercial farmers.. To date the total investment through RADP funds is R968 373.00 and 2 jobs were created. The farm is on production stage.



Financial Year 2010/2013 continue...:

Good Performing Projects

Picture

- Farm Benoni is located in Fezile Dabi. The local municipality is Moqhaka. The farm is PLAS project and is 500 ha in extent. The property is leased to Mr Sello Patrick Gama under Renosterrivier Partnership. The partnerships primary goal is to advance black emerging farmers into commercial farmers. To date the total investment through RADP funds is R1 855 960.00. Through RADP funds, 19 jobs were created and the farm is in production stage.
- Farm Tot Hier Toe is located is located in Fezile Dabi. The local municipality is Ngwathe. The farm is PLAS and is 645 ha in extent. The property is leased to Mr Solomon Mosoeu under the Renosterrivier Partnership. The partnerships primary goal is to advance black emerging farmers into commercial farmers. To date the total investment through RADP funds is R2 129 620.00. Through the funds, 23 jobs were created. The farm is in production stage.
- Olievenfontein farm is located in Fezile Dabi. The local municipality is Moqhaka. The farm is PLAS and is 700ha in extent. The property is leased to Mr Samuel Bae Bae Sekekete under Renosterrivier Partnership. The partnerships primary goal is to advance black emerging farmers into commercial farmers. To date the total investment through RADP funds is R2 518 540.00. Through RADP funds, 42 jobs were created. The project is in production stage.
- Vergenoeg farm is located in Fezile Dabi district. The local municipality is Moqhaka. The farm is PLAS project and measures 465.5159 ha in extent. The property is leased to Mr Patrick Gama Phahla who is under Renosterrivier Partnership. The partnerships primary goal is to advance black emerging farmers into commercial farmers. To date the total investment through RADP funds is R1 464 900.00. Through RADP funds, 38 jobs were created. The farm is still in production stage
- Eleventh Street farm is located in Fezile Dabi district. The local municipality is Ngwathe. The farm is PLAS project and is 750ha in extent. The property is leased to Mr. Velaphi Ratshefola under Renosterrivier Partnership. The partnerships primary goal is to advance black emerging farmers into commercial farmers. To date the total investment through RADP funds is R2 448 820.00. Through RADP funds, 11 jobs were created. Currently the farm is in production stage.



Financial Year 2010/2013 continue...:

Good Performing Projects

Picture

- The farm Lourentia is located within the Phumelela Local Municipality in the Thabo Mofutsanyana District of the Free State Province. The farm was acquired through the PLAS program. The farm measure over 598 hectares and is held under lease by Mr Bias Tsoetsi. The farm is currently under the VKB Strategic Partnership. Since RADP the department has invested R 2 685 943.00 and 19 jobs were created. The farm is now in production stage.
- The farm Bronkhorsfontein is located within the Nketoana Local Municipality in the Thabo Mofutsanyana District of the Free State Province. The farm was acquired through the PLAS program. The farm measure over 638 hectares and is held under lease by Mr Velaphi Makate. The farm is currently under the VKB Strategic Partnership. Prior to the Recapitalization and Development Programme, the farm was dormant with no production taking place. Since the RADP the department has invested R2 719 482.00 and 13 jobs were created. The farm is still in production stage.
- The farm Roodekrans is located within the Setsoto Local Municipality in the Thabo Mofutsanyana District of the Free State Province. The farm was acquired through the PLAS program. The farm measure over 382 hectares and is held under lease by Mr David Matobako. The farm is currently under the VKB Strategic Partnership. Prior to the Recapitalization and Development Programme, the farm was operating at 30% production rate. Since the RADP the department has invested R 3 421 447.00 and 15 jobs were created. The farm is still in production stage.
- The farm Langverwacht is located within the Tswelopele Local Municipality in the Thabo Mofutsanyana District of the Free State Province. The farm was acquired through the PLAS program. The farm measure over 649 hectares and is held under lease by Mr Joshua Mokoena. The farm is currently under the VKB Strategic Partnership. Prior to the Recapitalization and Development Programme, the farm Langverwacht was used for grazing of a mixed herd of cattle. Since RADP the department has invested R 2 760 536.00 and 11 jobs were created. The farm is still in production stage.
- The farm Spyoenkop is located within the Dihlabeng Local Municipality in the Thabo Mofutsanyana District of the Free State Province. The farm was acquired through the PLAS program. The farm measures 1095 hectares and is held under lease by the Dishweshwe Tsa Dikorong Cooperative. The farm is currently under the VKB Strategic Partnership. Prior to the Recapitalization and Development Programme, the farm Spyoenkop was merely used for grazing for livestock belonging to beneficiaries. The intervention of the Recapitalization and development Programme resulted in a total of 97 cattle being acquired for the farm. Since RADP the department has invested R 1 190 833.00 and 20 jobs were created. The farm is still in production stage.



Financial Year 2010/2013 continue...:

Good Performing Projects

Picture

- The farm Schoonvlakte is located in Lejweleputswa District, Tokologo local municipality. The farm was acquired under PLAS and is 679 ha in extent. The property is leased to Mr Speelman Madoza Gama under the Two Roads Strategic Partnership. The partnerships primary goal is to advance black emerging farmers into commercial farmers. To date the total investment through RADP funds is R1 963 000.00. Through RADP funds, 27 jobs were created and the farm is not yet in production due to major on-farm infrastructure upgrading. The farm will begin to produce during the second phase which is underway.
- Farm Tweefontein is located is located in Lejweleputswa District, Masilonyane local municipality. The farm was acquired under PLAS and is 1111 ha in extent. The property is leased to Mr Pheny Marumo under the Two Roads Strategic Partnership. The partnerships primary goal is to advance black emerging farmers into commercial farmers. To date the total investment through RADP funds is R3 124 000.00. Through the funds, 34 jobs were created and the farm is not yet in production due to major on-farm infrastructure upgrading. The farm will begin to produce during the second phase which is underway.
- The farm Gannapan is located in Lejweleputswa District, Tokologo local municipality. The farm was acquired under PLAS and is 352 ha in extent. The property is leased to Mr Sello Isaac Mochachane under Two Roads Strategic Partnership. The partnerships primary goal is to advance black emerging farmers into commercial farmers. To date the total investment through RADP funds is R2 134 000.00. Through RADP funds, 27 jobs were created and the farm is not yet in production due to major on-farm infrastructure upgrading. The farm will begin to produce during the second phase which is underway.
- The farm Korrelkop is located in Lejweleputswa District, Tokologo local municipality. The farm was acquired under PLAS and is 751 ha in extent. The property is leased to Mr Lehlohonolo Jan Vis who is under Two Roads Strategic Partnership. The partnerships primary goal is to advance black emerging farmers into commercial farmers. To date the total investment through RADP funds is R2 015 200.00. Through RADP funds, 27 jobs were created and the farm is not yet in production due to major on-farm infrastructure upgrading. The farm will begin to produce during the second phase which is underway.



Financial Year 2010/2013 continue...:

Good Performing Projects

Picture

- The farm Branderwynskuil is situated in the Kopanong Local Municipality in the Xhariep District. The farm was purchased through the PLAS program. The farm is allocated to Mrs Popi Jan as the lessee. The farm consists of 2422 ha. The farm is under the Strategic Partnership of Dipalemo Strategic Services. Before the RADP intervention Me. Popi Jan owned less than 100 sheep, to date Me Jan boasts more than 1000 Dorper Sheep. The total investment made to date amounts to R 6 293 182.00 and 8 jobs were created. To date the farm has generated an income of over R80 000.00. Me. Popi Jan was also nominated Female Farmer of the Year 2012.
- The farm Uitkyk is situated in the Matjhabeng Local Municipality of the Letweleputswa District. The farm was purchased through the PLAS program. The farm is allocated to Mr. Idris Nakhoda as a lessee and comprises of 859 ha land. The farm is under the Strategic Partnership of Dipalemo Strategic Services. Mr. Nakhoda had a few cattle and now boasts with over 60 superior quality Bonsmara cattle. Since RADP the department has invested R 2 858 288.00 and 10 jobs were created. To date the farm has generated an income of R 1 520 200.00.
- The farm Eaton is situated in the Mantsopa Local Municipality of the Thabo Mofutsanyana District. The farm was purchased through the PLAS program and was allocated to Mr Thabo Mabaleng as the lessee. The farm is comprised of 300 ha land. The farm is under the Strategic Partnership of Dipalemo Strategic Services. The lessee had a 104 Dohne sheep and 30 cattle before RADP intervention but now boasts with over 300 high quality merino sheep and is farming at full capacity. Since RADP, the department has invested R 1 886 441.00 and created 12 jobs. To date the farm has generated an income of R 35 000.00.
- The farm Fonteinloop is situated in the Masilonyana Local Municipality of the Lejweleputswa District. The farm was purchased through the PLAS program and was allocated to Mr David Thlabanelo as the lessee. The farm is comprised of 817 ha. The farm is under the Strategic Partnership of Dipalemo Strategic Services. Before RADP the lessee had 107 cattle and 134 sheep of his own. Through the recap process, 10 stud Simmentaler cows with calves were purchased. Since RADP the department has invested R 2 578 198.00 and 4 jobs were created. To date the farm has generated an income of R 1 059 520.00.



Financial Year 2010/2013 continue...:

Good Performing Projects

Picture

- The farm De Rust is situated in the Moqhaka Local Municipality of the Fezile Dabi District. The farm was purchased through the PLAS program and was allocated to Mr Holomo Lebona as lessee. The farm consists of 1335 ha in extent. The farm is under the Strategic Partnership of Dipalemo Stratgic Services. The lessee had 56 sheep and 44 cattle of his own. Through the RADP the farm now boasts with more then 240 sheep and 30 cattle. Since RADP, the department has invested R 3 083 413.00 and 7 jobs where created. To date the farm has generated an income of R 365 129.58 .
- The farm Ongegund is situated in the Kopanong Local Municipality of the Xhariep District. The farm was purchased through the PLAS program and was allocated to Mr Thabo Monyane as lessee. The farm consists of 1659 ha in extent. The farm is under the Strategic Partnership of Dipalemo Stratgic Services. The lessee had a few sheep of his own but now boasts with more then 400 Dorper Sheep of a superior quality. Since RADP, the department has invested R 3 380 463.00 and 6 jobs where created. To date the farm has generated an income of R28 012.31.
- The farm Japie is located in the Matjhabeng Local Municipality of the Lejweleputswa District . The farm was purchased through the PLAS program and was allocated to Mr Johannes Ralesekele as lessee. The farm consists of 1328 ha in extent. The farm is under the Strategic Partnership of Dipalemo Stratgic Services. The lessee had few sheep of his own. Through the RADP the farm now boasts with more then 150 Dorper Sheep of superior quality. Since RADP, the department has invested R 31 463 753.00 and 10 jobs where created. To date the farm has generated an income of R 28 959.19.
- Vlakwater is situated in the Kopanong Local Municipality of the Xhariep District. The farm was purchased through the PLAS program and was allocated to Mr Elias Malefane as the lessee. The farm consist of 1995 ha in extent. The farm is under the Strategic Partnership of Dipalemo Stratgic Services. The lessee had a 24 mixed-breed livestock and 52 sheep and now boasts with more then 45 superior quality Bonsmara cattle. Since RADP, the department has invested R 5 419 481 and 8 jobs where created.



Financial Year 2010/2013 continue...:

Good Performing Projects

Picture

- The farm Palmietfontein is situated in the Masilonyane Local Municipality of the Lejweleputswa District. The farm was purchased through the PLAS program and was allocated to Mr Moosa Hajat as lessee. The farm consists of 1275 ha in extent. The farm is under the Strategic Partnership of Dipalemo Stratgic Services. The lessee had 45 cattle, 10 sheep and 50 goats of his own before RADP. Through the RADP the farm now boasts with more than 60 Bonsmara cows and 50 mutton sheep. Since RADP, the department has invested R 3 362 626.00 and 11 jobs where created. To date the farm has generated an income of R 56 436.50



Financial Year 2010/2013 continue...:

Good Performing Projects

Picture

- The farm Kromspruit is located in Lejweleputswa District, Tokologo local municipality. The farm was acquired under PLAS and is 1040 ha in extent. The property is leased to Mr Mandla Job under Two Roads Strategic Partnership. The partnerships primary goal is to advance black emerging farmers into commercial farmers. To date the total investment through RADP funds is R2 202 500.00. Through RADP funds, 17 jobs were created and the farm is not yet in production due to major on-farm infrastructure upgrading. The farm will begin to produce during the second phase which is underway.
- The farm Kroomspruit is located in Lejweleputswa District, Tokologo local municipality. The farm was acquired under PLAS and is 687 ha in extent. The property is leased to Mr Jan Martin van der Westhuizen under Two Roads Strategic Partnership. The partnerships primary goal is to advance black emerging farmers into commercial farmers. To date the total investment through RADP funds is R2 002 000.00.00. Through RADP funds, 27 jobs were created and the farm is not yet in production due to major on-farm infrastructure upgrading. The farm will begin to produce during the second phase which is underway.
- The farm Zandfontein is located is located in Lejweleputswa District, Moqhaka local municipality. The farm was acquired under PLAS and is 1047 ha in extent. The property is leased to Mr Jack Thabang Kolatsoeu under the Two Roads Strategic Partnership. The partnerships primary goal is to advance black emerging farmers into commercial farmers. To date the total investment through RADP funds is R4 000 000.00. Through the funds, 21 jobs were created. The farm is in production stage, the farmer is currently harvesting winter crops and preparing to plant winter crop. Profits have not yet been determined.



Financial Year 2010/2013 continue...:

Good Performing Projects

Picture

- The farm Merino is located in Lejweleputswa District. The local municipality is Matjhabeng. The farm was bought through LRAD and it measures 1056.9482ha. The property has a title deed in the name of Mr Job Tsokolibane who is currently under the Strategic Partnership with Grain SA. The partnerships primary goal is to advance black emerging farmers in grain production . Through RADP the total investment made is R4 417 976 and 10 jobs were created. The income generated amounts to R396 000.00
- The farm Concordia no. 39 is located within the Thabo Mofutsanyane District. The local municipality is Setsoto. The farm was bought through LRAD and it measures 256.9596ha. The property is owned by the Dipali Family Trust whom are currently under the Strategic Partnership with Grain SA. The partnerships primary goal is to advance black emerging farmers in grain production. To date, the total investment through RADP funds is R1 994 861.00 and 1 job was created. Through RADP intervention, an income generated amounts to R708 504. 00.
- Welverdruk farm is located with Lejweleputswa District. The local municipality is Nala. The farm was bought through LRAD programme and it measures 279.9760ha. The property has a title deed in the name of Kokoma family trust (11 beneficiaries) who is currently under the Strategic Partnership with Grain SA. The partnerships primary goal is to advance black emerging in Grain production. To date, the total investment through RADP funds is R2 811 035.00 and 5 jobs were created. Through RADP intervention, an income generated amounts to R1 062 995.00.
- The farm Jacobsdal is located in the Lejweleputswa District. The local municipality is Nala. The farm was bought through LRAD programme and it measures 439.7592ha. The property has a title deed in the name of Mafabatho farming CC (10 beneficiaries) who are currently under the Strategic Partnership with Grain SA. The partnerships primary goal is to advance black emerging farmers into the Gproduction.To date, the total investment through RADP funds is R3 394 852.00 and 10 jobs were created. Through RADP intervention, an income generated amounts to R300 000.00



Financial Year 2010/2013 continue...:

Good Performing Projects	Picture
<ul style="list-style-type: none">▪ The farm Vadersgift is located in the Lejweleputswa District. The local municipality is Masilonyana. The farm was bought through LRAD programme and measures 337.1367ha The property has a title deed in the name of Maphira trust (13 beneficiaries) who are currently under the Strategic Partnership with Grain SA. The partnerships primary goal is to advance black emerging farmers into the Grain production. To date, the total investment through RADP funds is R1 774 685.00 and 10 jobs were created. Through RADP intervention, an income generated amounts to R611 990.00.	
<ul style="list-style-type: none">▪ The farm Verblijding is located in Thabo Mofutsanyane District. The local municipality is Setsoto. The farm was bought through LRAD programme and measures 388.2745ha. The property has a title deed in the name of Matasane Trust (2 beneficiaries) which is currently under the Strategic Partnership with Grain SA. The partnerships primary goal is to advance black emerging farmers into the Grain production. To date, the total investment through RADP funds is R2 826 052.00 and 8 jobs were created. Through RADP intervention, an income generated amounts to R1 448 800.00 .	
<ul style="list-style-type: none">▪ The farm Bryan is located in the Lejweleputswa District. The local municipality is Masilonyana. The farm was purchased through LRAD programme and measures 170.1270ha The property has a title deed in the name of Modukanele Trust (12 beneficiaries) which is currently under the Strategic Partnership with Grain SA. The partnerships primary goal is to advance black emerging farmers into the Grain production. To date, the total investment through RADP funds is R2 272 779.00 and 7 jobs were created. Through RADP intervention, an income generated amounts to R149 600.00.	
<ul style="list-style-type: none">▪ The farm Hoogeveld is located in the Lejweleputswa District. The local municipality is Masilonyana. The farm was purchased through LRAD programme and it measures 202.8585ha. The property has a title deed in the name of Monnane Trust (8 beneficiaries) which is currently under the Strategic Partnership with Grain SA. The partnerships primary goal is to advance black emerging farmers into the Grain production. To date, the total investment through RADP funds is R1 664 132.00 and 14 jobs were created. Through RADP intervention, an income generated amounts to R343 344.00.	

Financial Year 2010/2013 continue...:

Good Performing Projects

Picture

- The farm Astoria is located in the Thabo District. The local municipality is Setsoto. The farm was purchased through PLAS programme and measures 517.3364ha. The property is leased to Mr Mthimkhulu who is currently under the Strategic Partnership with Grain SA. The partnerships primary goal is to advance black emerging farmers into the Grain production. To date, the total investment through RADP funds is R2 437 121 00 and 12 jobs were created. Through RADP intervention, an income generated amounts to R693 200.00.
- The farm Sandvet is located in the Lejweleputswa area. The local municipality is Masilonyana. The farm is a State land farm and measures 78.00ha. The property is leased to Mr Ralekhetla who is currently under the Strategic Partnership with Grain SA. The partnerships primary goal is to advance black emerging farmers into the Grain production. To date, the total investment through RADP funds is R1 489 330.00 and 6 job were created. Through RADP intervention, an income generated amounts to R382 000.00.
- Ramaholi Family Trust is located in Lejweleputswa district. The local municipality is Masilonyana . The farm was bought through LRAD programme and it measures 214.1330. The property belongs to the Ramoholi Trust which is currently under the Strategic Partnership with Grain SA. The partnerships primary goal is to advance black emerging framers into the Grain production. To date, the total investment through RADP funds is R1 628 835.00 and 13 jobs were created. Through RADP intervention, the income generated amounts to R377 301.00

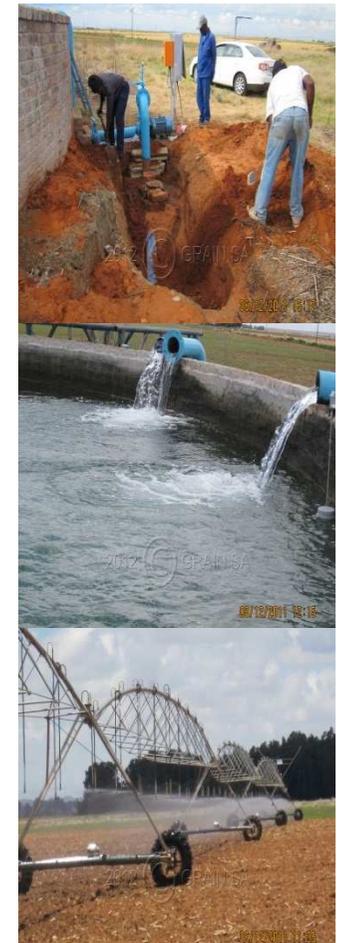


Financial Year 2010/2013 continue...:

Good Performing Projects

Picture

- Setshego Family Trust is located in Lejweleputswa district. The local municipality is Masilonyana. The farm was bought through LRAD programme and is 285.2252 Hectares in extent. The property is currently under Setshego Family Trust which is currently under the Strategic Partnership with Grain SA. The partnership's primary goal is to advance black emerging farmers into the Grain production. To date, the total investment through RADP funds is R1 380 384.00 and 12 jobs were created. Through RADP intervention, an income generated amounts to R414 000.00.
- The farm Concordia is situated in the Setsoto Local Municipality in the Lejweleputswa District of the Free State Province. The farm is a LRAD and is 597 Hectares in extent. The property is currently held under Taaso Family Trust (12 beneficiaries) to Mr Jafta Taaso who is currently under the Strategic Partnership with Grain SA. The partnership's primary goal is to advance black emerging farmers into the Grain production. To date, the total investment through RADP funds is R2 233 738.00 and 2 jobs were created. Through RADP intervention, an income generated amounts to R278 220.00.
- Thakamagoa Project is located in the Lejweleputswa district. The local municipality is Matjhabeng. The farm was purchased through LRAD programme and it measures 427.5352 hectares in extent. The property is currently under the title deed of Thakamakgoa which is currently under the Strategic Partnership with Grain SA. The partnership's primary goal is to advance black emerging farmers into the Grain production. To date, the total investment through RADP funds is R2 619 521.00 and 7 jobs were created. Through RADP intervention, an income generated amounts to R540 000.00.
- The farm Lorlei is located in the Lejweleputswa District. The local municipality is Masilonyana. The farm was purchased through LRAD programme and measures 75.4819ha. The property has a title deed in the name of Motsima and Nyambose farming (6 beneficiaries) which is currently under the Strategic Partnership with Grain SA. The partnership's primary goal is to advance black emerging farmers into the Grain production. To date, the total investment through RADP funds is R2 740 761.00 and 9 jobs were created. Through RADP intervention, an income generated amounts to R789 681.00.



Financial Year 2010/2013 continue...:

Good Performing Projects

Picture

- The farms Dreyers No. 445, Remaining extent of farm Langkuil No. 66 and Remaining Extent of the farm Kameeldoorns No. 402 are located in the Lejweleputswa District under the Matjabeng local Municipality. The farms are 3930 Ha in extent. The project is a SLAG project which involves 90 households. The farm is registered under the name Kutlwanong farmers Trust. The farm is under the strategic partnership a company called LTE. The development model will involve 45 pig units and 45 broiler units which will be farmed individually but trade communally under an excellence model which is the vehicle for training, marketing and management. Before RADP, the beneficiaries were destitute and unemployed. After RADP, one of the 90 household representative have been employed. The project is still in the development stage. The total investment made thus far is over R25 000 000. No income has been generated as production has not started. The stakeholders involves in the project are RID, REID, Matjabeng municipalty and Agriculture. The total jobs created thus far is 360 permanent jobs and 250 jobs created through infrastructure development.



- The farm Gastvrij No. 795 and Portion 4 of the farm Gasvrij No. 795 are PLAS farms , the farms are located in the Thabo Mofutsanyane under the Phumelela municipality. The farm is 1730 Ha. The main enterprise is beef. Before RADP, the boast only 650 beef cattle. To date the farmer produces over 80 % weaner rate and managed to plant more than 200Ha of maize and 20 Ha soya beans yielding 5tons per hectare on maize and 1,5 tons on the . Livestock improvement was key in this farm in order to improve the quality of the heard. He boasts 767 cattle and 27 bulls including 200 ewes. The total invest made is R3 711 000. The total jobs created are 8.



- The properties Plot No.99,100,103 & 104 of Veekraal Small Holdings were acquired under the SLAG programme for 131 beneficiaries. The beneficiaries are all members of the Itekeng CPA. The farms are located in the Fezile Dabi District Municipality under the Ngwathe local municipality. The farm is 18.0197 Ha in extent. The enterprise on the farm is broiler production. Before RADP, the on-farm production had ceased due to a lack of production finance. To date, the farm has received RADP of R4 994 430.00. This has gone towards the refurbishment of 8 broiler houses a well as production inputs. Currently the farm is not productive as the infrastructure development is underway. To date a total of 15 jobs have been created.

Financial Year 2010/2013 continue...:

Highlight Report

Average Performing Projects

Picture

- Zandmartin's Drift farm is located in Xhariep. The local municipality is Letsemeng. The farm is PLAS project and is 856.5320ha in extent. The property is leased to Mr. T. Modise under the Strategic Partnership OVK. The partnerships primary goal is to advance black emerging farmers into commercial farmers. The farmer had 50 sheep and 48 cattle. To date the total investment through RADP funds is R1 958 121.00. Four jobs were created. Livestock purchased through funds are 300 sheep and 34 cattle. The farm is in production stage.



FREE STATE: Highlight Report

Bad performing Projects

Picture

- **Smokkeldraai farm** is a PLAS farm and is allocated to Mr John Muller as the lessee. The farm is located within the Xhariep District and falls under the Naledi local municipality. Through the RADP programme, the farmer was assisted to maximise the production potential of the farm through various enterprises such as livestock. The farm is comprised of 208 ha pivot irrigation, 150 ha arable and 1475 ha of grazing. The main activity is livestock and crop. Before RADP, the farmer owned, 100 LSU,'s and 43 SSU . After RADP, The farmer maintained his 1000 LSU, 40 SSU with the production of 100 tons of wheat and 30 tons of maize. To date the total investment made is R7 408 000. The jobs created thus far is 40.
- **Zoopjontein farm** is and LRAD farm and is owned by Mokolobane Farming PTY Ltd. The farm is part owned by the workers and the Sekhoto Family. The total number of beneficiaries are 31. The farm is located with the Thabo Mofutsanyana District and falls under the Setsoto Local Municipality. Through the RADP, the farmer was assisted to maximise the production potential of the farm under the various enterprises namely, beef, sheep, crops, dairy and orchards. The farm is comprised of 1304 ha grazing and 660 ha of arable land. The total investment on the farm is R14 900 000. o date the farm has been assisted with he farm runs several lines such as beef, sheep, dairy, crop and apple orchards. The total turnover of the farm thus far is R3 727 000. The jobs created since the RADP is 66. The farm currently experiences financial losses given its structure and personal gearing by the farmer. This has had a very negative impact on the income of the farm. The farm has stabilised but continues to operate under financial strain.



Financial Year 2010/2013 continue...:

Highlight Report

Bad performing Projects

Picture

- **The farm Vergezocht** is located in the Mangaung District Municipal area. The local municipality is Mangaung. The farm was purchased through PLAS programme and measures 1064.2024ha. The property is leased to Me. Lentoro who is currently under the Strategic Partnership with Grain SA. The partnerships primary goal is to advance black emerging farmers into the Grain production. To date, the total investment through RADP funds is R7 915 988.00 and 10 jobs were created. Through RADP intervention, an income generated amounts to R1 070 000.00.



- **The farm Oudefontein** is located within the Letsemeng Local Municipality in the Xhariep District of the Free State Province. The farm was acquired through the PLAS program. The farm measures 8 401,7210 ha and is held under lease by Mr. Lefa Thlapuletsa. The farm is currently under Petso Mokgatla as the mentor. The intervention of the Recapitalization and development Programme resulted in a crop of 50 ha of maize being planted and 200 sheep purchased. Since RADP the department has invested R 918 474.00 and 23 jobs were created. The farm is still in the production stage.



Challenges of the BAD Performing Projects

- The beneficiary's lack of transparency as well as the lack of effectively executing his duties and responsibilities compounded the current situation.
- The beneficiary's total lack of and disregard and not adhering to the approved business plan is the source of non-compliance as the basis of all funds approved is the business plan.
- This led to the break in relationship as a result the Strategic Partner withdrew from supporting the farmer but only administered the funds.
- The beneficiary traded with some of the production and failed to declare the income in order to reconcile it with the whole plan. This had a serious bearing on future plans of the farm going forward. Production discipline and regard for business rules was lacking.
- The beneficiary continued to transact with other parties without the knowledge of the Mentor. A lot of losses were incurred. Profits were channelled in other private business interests such as contracts from the Department of Agriculture.
- Based on the observations made thus far, it is clear that the farmer presides over farm operations and the role of the Mentor is almost non-existent.

NATIONAL RADP CHALLENGES



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RADP PROGRAM CHALLENGES AND RECOMENDATIONS

RADP Policy and Guidelines

- There was a disjoint between the RADP policy and practice on the ground.

Interventions put in place

To date the Department has updated the RADP policy based on the input from key stakeholders (workshops were conducted)

- The review reflected the need to develop a comprehensive RADP manual to guide the implementation of the RADP program

Interventions put in place

To date the Department has developed a comprehensive manual to guide the implementation

- Evidently unscrupulous Strategic Partners inflated the required cost recovery in the Business Plans. These Strategic Partners have failed the program as their focus was on monetary gain and not necessarily on development of the farm/er

Interventions put in place

The Department has subsequently cancelled the 10% cost recovery in the new contracts

- Lack on understanding of the policy between different

Strategic Partner Agreements & Business Plans

- Strategic Partner Agreements lack details to sure key components are included, such as remuneration, shareholding, non-performance clause, etc

Interventions put in place

The new pro-forma agreement/contract has been developed, per input received from various stakeholders

- BP's are in most instance high-level, which impacts on the evaluation process

Interventions put in place

The Department has developed a Business Plan template to be used. Importantly, the SP and the beneficiary will present the BP to the District committee and Provincial Committee

RADP PROGRAM CHALLENGES AND RECOMENDATIONS

Key Issues: DRDLR Province/National	Key Compliance Issues: Strategic Partner	Key Compliance Issues: Beneficiary
<p>■ DRDLR provincial Financial and Land Reform Directors, lacked capacity to review SP reports and monitor financial and progress reports submitted.</p> <p>Interventions put in place</p> <p>Capacity will be increased through the program following the recent approval of the Departmental Structure</p> <p>■ Evaluation required to determine if current DRDLR provincial M&E skills set (financial, agricultural, etc.) can effectively monitor the projects, i.e. can the available DRDLR resource continue with M&E mandate once the service provider withdraws?</p> <p>Interventions put in place</p> <p>Capacity will be increased through the program following the recent approval of the Departmental Structure</p>	<p>■ NewCo Bank Accounts are not opened and/or beneficiaries are not a signatories on the bank account.</p> <p>Interventions put in place</p> <p>The department will enter into fund agreement with commercial banks to assist with the procurement of goods and service. Joint accounts will no longer be applicable in this regard</p> <p>■ No evidence that variations on BP have been submitted for approval to the DRDLR. Therefore deviations to BP are not approved.</p> <p>Interventions put in place</p> <p>All deviations on BP implementation require approval. This approval has been decentralized to province and delegated to the Director Land Reform</p> <p>■ Project/Progress Reports are not accurate and do not have sufficient evidence to support targets reported on.</p> <p>Interventions put in place</p> <p>Standardised reporting templates have been designed and the use thereof will be</p>	<p>■ Beneficiaries not residing on farm, even in instances where accommodation is available and certain beneficiaries are seemingly not committed to the project.</p> <p>Interventions put in place</p> <p>All beneficiaries will be subjected to the new RADP policy which is particularly against the following practices:</p> <ul style="list-style-type: none"> • supporting people who have got the means to develop their land; • proxy farmers - people who run their own businesses in towns and cities, but employ managers to run their farms; and, • failed commercial farmers who want to make a fortune from disbursements meant to fairly compensate SPs for work done

RADP PROGRAM CHALLENGES AND RECOMENDATIONS

Key Issues: DRDLR Province/National	Key Compliance Issues: Strategic Partner	Key Compliance Issues: Beneficiary
	<ul style="list-style-type: none"> ■ SP does not engage beneficiaries adequately with regards to financial and daily farming operational decisions. <p>Interventions put in place</p> <p>The department will enter into fund agreement with commercial banks to assist with the procurement of goods and service. Joint accounts will no longer be applicable in this regard</p> <ul style="list-style-type: none"> ■ Business Plans are inadequate in that they lack critical and detailed information, such as lack of implementation plans <p>Interventions put in place</p> <p>No Business Plan will be approved without implementation plan or milestones</p> <ul style="list-style-type: none"> ■ Invoices are in the name of the SP, which in effect means the assets belong to the SP <p>Interventions put in place</p> <p>Standardised reporting templates have been designed and the use thereof will be compulsory for both the Strategic Partners and beneficiaries</p>	<ul style="list-style-type: none"> ■

- **THANK YOU**